THIS SPACE FOR SECRETARY OF STATE USE:

C131184

INC. 24.99. 69.66. 19.3873 MH. 276326

ARTICLES OF INCORPORATION
OF
MONARCH AVIATION, INC.

The undersigned, CLAYTON A. SACCOMANNO, being qualified as an incorporator of a corporation under the Idaho Business Corporate Act, of legal age, enters into these Articles for the purpose of forming a corporation under the laws of the State of Idaho, and does hereby make, adopt, execute, and acknowledge these Articles of Incorporation as follows:

ARTICLE I: Corporate Name

The name of the corporation shall be MONARCH AVIATION, INC.

ARTICLE II: Shares

The corporation shall have authority to issue 500,000 shares of common voting stock.

ARTICLE III: Initial Registered Office and Registered Agent

The initial registered office of the corporation shall be located at 213 Euclid Street, Sandpoint, Idaho 83864. The initial registered agent at the address shall be CLAYTON A. SACCOMANNO.

ARTICLE IV: Initial Board of Directors

The number of directors of this corporation shall be not less than one nor more than nine. The initial Board of Directors of this corporation shall consist of one board member, who shall be CLAYTON A. SACCOMANNO, whose address is P.O. Box 755, Sandpoint, Idaho 83864, who shall be the initial chairperson of the Board of ARTICLES OF INCORPORATION OF MONARCH AVIATION, INC. - 1

Directors, and who shall serve as the Board of Directors until the first annual meeting of shareholders or until the successor(s) has been elected and qualified.

ARTICLE V: Incorporator

The name and address of the incorporator of this corporation is CLAYTON A. SACCOMANNO, P.O. Box 755, Sandpoint, Idaho 83864.

ARTICLE VI: Corporate Purpose

The purpose for which this corporation is organized is the transaction of any and all lawful business.

ARTICLE VII: Cumulative Voting

All shareholders are entitled to cumulate their votes for directors.

ARTICLE VIII: Preemptive Rights

All shareholders are entitled to preemptive rights.

IN WITNESS WHEREOF, I have hereunto set my hand this 2/day of December, 1999.

ELAYTON A. SACCOMANNO Incorporator

STATE OF IDAHO

: ss.

County of Bonner

On this ______ day of December, 1999, before me, the undersigned Notary Public, personally appeared CLAYTON A. SACCOMANNO, known to me, or proved to me on the basis of satisfactory evidence, to be the person whose name is subscribed to the within instrument and acknowledged to me that he executed the same.

Notary Public - State of Idaho

Residing at SANDPOINT

My Commission expires /0-/5-2002

ARTICLES OF INCREMENTATION

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