

CERTIFICATE OF AUTHORITY OF

RALIDE, INC.	
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I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that
duplicate originals of an Application of
for a Certificate of Authority to transact business in this State
duly signed and verified pursuant to the provisions of the Idaho Business Corporation Act, have
been received in this office and are found to conform to law.
ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate o
Authority to
to transact business in this State under the name
and attach hereto a duplicate original of the Application
for such Certificate.
Dated
SECRETARY OF STATE
Corporation Clerk

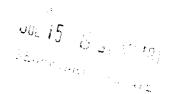
APPLICATION FOR CERTIFICATE OF AUTHORITY

The name of the corpor	ationis <u>Ralide, I</u>	inc.
. *The name which it sha	ıll use in Idaho is Ralide	West, Inc.
3. It is incorporated unde	rthelaws of the Stat	e of Tennessee
4. The date of its incorpo	ration is <u>December</u>	1, 1967 and the period of
duration is <u>perpet</u> 5. The address of its pri	cual	country under the laws of which it is incorporated
	istries, Inc., 17	712 Congress Parkway NW, Athens
ennessee	s proposed registered office	in Idahois 716 North 11th Street,
6 The street address of it		
registered agent in Ida 7. The purpose or purpo	ho at that address is <u>Brown</u> oses which it proposes to p	yn Akers oursue in the transaction of business in Idaho are:
registered agent in Ida 7. The purpose or purpose to warehouse and western	hoatthataddressis Brownses which it proposes to pand distribute s	, and the name of its proposed with the name of its proposed with the transaction of business in Idaho are: Standard
registered agent in Ida 7. The purpose or purpose to warehouse and western	hoatthataddress is Brownses which it proposes to pand distribute spear.	, and the name of its proposed with the name of its proposed with the transaction of business in Idaho are: Standard
registered agent in Ida 7. The purpose or purpose to warehouse and western of 8. The names and respectively.	hoatthat address is Brownses which it proposes to pand distribute sective addresses of its direct	, and the name of its proposed with Akers nursue in the transaction of business in Idaho are: saddle trees, stirrups, packing tors and officers are:
registered agent in Ida 7. The purpose or purporto warehouse and western of the names and respectively. Name Jeff Beene	hoat that address is Brownses which it proposes to pand distribute sective addresses of its direct Office President	, and the name of its proposed with the name of its proposed with the transaction of business in Idaho are: Saddle trees, stirrups, packing tors and officers are: Address Address
registered agent in Ida 7. The purpose or purpose to warehouse and western 8. The names and respective Name Jeff Beene Wm. P. Biddle,	ho at that address is Brown oses which it proposes to pand distribute sective addresses of its direct Office President III Secretary/ er of shares which it has au	, and the name of its proposed wn Akers Dursue in the transaction of business in Idaho are: Saddle trees, stirrups, packing tors and officers are: Address Athens, Tennessee Treasurer Athens, Tennessee
registered agent in Ida 7. The purpose or purpose to warehouse and western of 8. The names and respective Name Jeff Beene Wm. P. Biddle,	ho at that address is Brown oses which it proposes to pand distribute sective addresses of its direct Office President III Secretary/ er of shares which it has au	, and the name of its proposed with Akers nursue in the transaction of business in Idaho are: saddle trees, stirrups, packing tors and officers are: Address Athens, Tennessee

(continued on reverse)

Number of Shares	Class	Par Value Per Share or Statement That Shares Are Without Par Value
1000		NO PAR VALUE
11. The corporation accepts and State of Idaho.	d shall comply with	the provisions of the Constitution and the laws of the
12. This Application is accompa authenticated by the proper	nied by a copy of its officer of the state	articles of incorporation and amendments thereto, duly or country under the laws of which it is incorporated.
	RAL	IDE, INC.
	Ву	B
	Ву	for e
	and	Its President Que
		Its Secretary /Treas
STATE OF TENNESSEE)	
COUNTY OF MCMINN)ss:)	
I, Teresa K. And	derson	, a notary public, do hereby certify that on
		, 19 <u>81</u> , personally appeared before
		, 19 o , personally appeared before
ne Wm. P. Biddle, I	<u></u>	_, who being by me first duly sworn, declared that he
sthe <u>Secretary/Treas</u> ı	urer of Rali	de, Inc.
hat he signed the foregoing docu tatements therein contained are	iment as <u>Secret</u> true.	ary/Treasurer of the corporation and that the
omn Epiris: 5/10/8	-Teresa	A (Inderson)
$m_{MM} = (JMM) + (JMM) \times (JM) \times ($	\	000000000000000000000000000000000000000

*Pursuant to section 30-1-108(b)(1), Idaho Code, if the corporation assumes a name other than its true name, this application must be accompanied by a resolution of the Board of Directors to that effect.





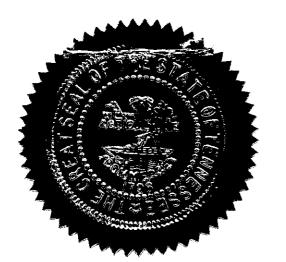


Department of State

I, GENTRY CROWELL, Secretary of State of the State of Tennessee, do hereby certify that the annexed is a true and correct copy of the Charter of

RALIDE, INC.

which was recorded in this office on December 1, 1967 in Corporation Record Book Volume 67, Page 5541



N WITNESS WHEREOF, I have	hereto affixed my signature
and the Great Seal of the State,	at Nashville, this 30th
day of June	in the year of our Lord
nineteen hydred Eighty-On	n o
Jest to	roull

Charter Form Pareter 14, Auto of 1986

STATE OF TENNESSEE

Certificate of Incorporation

Masse. First. The name of this corporation is Rallide, Inc.

Address. Second. The address of the principal office of this corporation in the State of Toursesses is

P. O. Box 669, Athens, Tennessee

Third. The general nature of the business to be transcated by this corporation is

To manufacture, produce, purchase, or otherwise acquire, sell, or otherwise dispose of, import, export, distribute, deal in and with, whether as principal or agent, goods, wares, merchandise, and materials of every kind and description, including, but not limited to plastic saddle trees whether now known or hereafter discovered or invented.

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Stock, with Chamifications and Distinguishing Characteristics, if any.

Fourth. The maximum number of shares of stock which this corporation is authorised to have outstanding at any time is One Thousand (1,000) shares of no par value

initial Capital. Fifth. The amount of outital with which this corporation will begin business shall be (not less than One Thousand). One Thousand (\$1,000.00) and no/100-Delieus; and when such amount so fixed shall have been subscribed for, all subscriptions of the stock of this corporation shall be enforcible and it may preced to do business in the same manner and as fully as though the maximum number of shares authorized under the previsions of the preceding section hereof shall have been subscribed for.

Duration.

Sixth. The time of existence of this corporation shall be perpetual.

Other Previsions. (See Section 5, Sub-section 7, of the Corporation Act of 1980.)

Seventh. This corporation shall have all of the powers and rights as granted under the laws and Statutes of the State of Tennessee, as enumerated in Tennessee Code Annotated, Section 48-117, as amended.

	nesses, by virtue of the laws of the land, for a Charter of
Incorporation for the purposes and with the power	
Witness our hands this the 30th day	y 01November, 19.67.
Subscribing Witness:	The south of the
	The state of the s
STATE OF TENNESSEE, COUNTY OF MCMIN	Dilico Declien
Personally appeared before meKenne	th D. Higgins
	within named incorporators, E. Roy Nankivell.
	and Linda Lathem
	cknowledged that they executed the within application for
a Charter of Incorporation for the purposes thereis	The state of the s
Witness my hand and official seal at office in	Athena Turney
30th day of November	, 1967
	Tours D
	Life patients of County Count (New or Mark Share)
(If Notary Public) My commission expires251	th day oflanuary
	th day of January 19 71. Notary Public
(Official Tit	
(Official Tit (Certificate of Probate for Subscribing Witness	is) Notary Public a, if not Asknowledged by all of the Incorporators.)
(Official The (Certificate of Probate for Subscribing Witness STATE OF TENNESSEE, COUNTY OF	tie) Notary Public a, if not Acknowledged by all of the Incorporators.)
(Official Tite (Certificate of Probate for Subscribing Witness STATE OF TENNESSEE, COUNTY OF Personally appeared before me	is) Notary Public a, if not Acknowledged by all of the Interpositions.)
(Official Tite (Certificate of Probate for Subscribing Witness STATE OF TENNESSEE, COUNTY OF Personally appeared before me of said County, the within named	ile) Notary Public a, if not Acknowledged by all of the Interposators.)
(Official Tite (Certificate of Probate for Subscribing Witness STATE OF TENNESSEE, COUNTY OF Personally appeared before me of said County, the within named the subscribing witness and incorporater, with when	n, if not Acknowledged by all of the Interposition.) I am personally acquainted, and who asknowledged that
(Official Tite (Certificate of Probate for Subscribing Witness STATE OF TENNESSEE, COUNTY OF Personally appeared before me of said County, the within maned the subscribing witness and incorporater, with when the executed the within application for a Charter of	n, if not Acknowledged by all of the Incorporators.) I am personally sequelated, and who acknowledged that Descriptions for the purposes therein contained and
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(Certificate of Probate for Subscribing Witness STATE OF TENNESSEE, COUNTY OF Personally appeared before me of said County, the within named the subscribing witness and incorporator, with when the executed the within application for a Charter of expressed; and the said subscribed to the within application, being first duly with the within named incorporators, and they did in his presence acknowledge that they counted for the purposes therein contained and at witness my hand and official and at office index of	is) Notary Public a, if not Asknowledged by all of the Interporators.) In I am personally acquainted, and who asknowledged that Incorporation for the purposes therein contained and subscribing witness to the signatures y sworm, deposed and said that he is personally acquainted executed the within application for a Charter of Incorporated. Thurston, this

I, JOE C. CARR, Secretary of State, do certify that this Charter, with certificate attached, the foregoing of which is a true copy, was this day registered and certified to by me.

This the lat day of DECEMBER, 1967.

JOE C. CARR.
SECRETARY OF STATE
FEE: \$ 20.00