



**ARTICLES OF ORGANIZATION  
LIMITED LIABILITY COMPANY**

(Instructions on back of application)

08 JAN 25 PM 3:19

SECRETARY OF STATE  
STATE OF IDAHO

1. The name of the limited liability company is:

H & S Ketchum LLC

2. The street address of the initial registered office is:

407 W. Jefferson St., Boise, ID 83702

and the name of the initial registered agent at the above address is:

R. John Insinger

3. The mailing address for future correspondence is:

4315 Huggins St., San Diego, CA 92122

4. The limited liability company will be:

Manager-managed  or Member-managed  (please check the appropriate box)

5. If manager-managed, list the name(s) and address(es) of at least one initial manager.  
If member-managed, list the name(s) and address(es) of at least one initial member.

Name

Address

Palmer Hughes III

4315 Huggins St., San Diego, CA 92122

6. Signature of at least one person responsible for forming the limited liability company:

Signature:

Typed Name: Palmer Hughes III

Capacity: Member

Secretary of State use only

W70748

Signature \_\_\_\_\_

Typed Name: \_\_\_\_\_

Capacity: \_\_\_\_\_



Web Form

IDAHO SECRETARY OF STATE  
01/25/2008 05:00  
CK: 786 CT: 221911 DH: 1096588  
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