



ARTICLES OF ORGANIZATION LIMITED LIABILITY COMPANY

(Instructions on back of application)

08 JAN 25 PM 3:19

SECRETARY OF STATE
STATE OF IDAHO

1. The name of the limited liability company is:

H & S Ketchum LLC

2. The street address of the initial registered office is:

407 W. Jefferson St., Boise, ID 83702

and the name of the initial registered agent at the above address is:

R. John Insinger

3. The mailing address for future correspondence is:

4315 Huggins St., San Diego, CA 92122

4. The limited liability company will be:

Manager-managed ☐ or Member-managed ☒ (please check the appropriate box)

5. If manager-managed, list the name(s) and address(es) of at least one initial manager.
If member-managed, list the name(s) and address(es) of at least one initial member.

Name

Address

Palmer Hughes III

4315 Huggins St., San Diego, CA 92122

6. Signature of at least one person responsible for forming the limited liability company:

Signature: *Palmer Hughes III*

Typed Name: Palmer Hughes III

Capacity: Member

Signature: _____

Typed Name: _____

Capacity: _____

Secretary of State use only

W70748

IdahoLLC Form for the Secretary of State
Revised 05/2007

Web Form

IDAHO SECRETARY OF STATE
01/25/2008 05:00
CK: 786 CT: 221911 BH: 1096588
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