



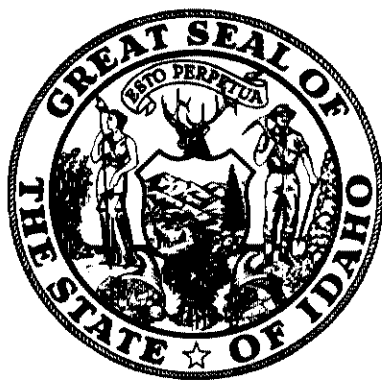
CERTIFICATE OF INCORPORATION
OF

THE ARTISTS AGENCY INC.

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that duplicate originals of Articles of Incorporation for the incorporation of the above named corporation, duly signed pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Incorporation and attach hereto a duplicate original of the Articles of Incorporation.

Dated: January 8, 1939



Pete T. Cenarrusa

SECRETARY OF STATE

by: *[Signature]*

ARTICLES OF INCORPORATION
OF
THE ARTISTS AGENCY INC.

JAN 6 12 13 PM '89
SECRETARY OF STATE

The undersigned, acting as incorporator of a corporation under the Idaho Business Corporation Act, adopts the following Articles of Incorporation for this corporation:

I.

The name of this corporation shall be The Artists Agency Inc.

II.

The period of existence and duration of the life of this corporation shall be perpetual.

III.

The address of the initial registered office of this corporation is 1856 Danmore Drive, Boise, Idaho 83712 and the name of the initial registered agent at such address is Tamara Lynne Thomson.

IV.

The nature of the business and the object and purpose of this corporation shall be as follows:

The transaction of any or all lawful business for which corporations may be incorporated under the Idaho Business Corporation Act.

V.

That the total authorized number of par value shares of this corporation shall be 1,000, each of a par value of \$0.01, and of

the aggregate par value of \$10.00, which said shares shall be common stock and shall not be subject to assessment.

VI.

The name and post office address of each incorporator is as follows:

<u>Name</u>	<u>Address</u>
Jeffrey A. Thomson	ELAM, BURKE AND BOYD 700 West Idaho, 10th Floor 702 Idaho Tower P.O. Box 1539 Boise, Idaho 83701

VII.

The first Board of Directors shall consist of four (4) directors, but during their term of office, or thereafter, the number of directors may be increased or decreased from time to time as may be provided by the By-Laws; provided, however, that the number of directors constituting a Board shall not be less than one (1) or more than ten (10).

The following persons are named directors of the corporation to serve until their successors are elected and qualified:

<u>Name</u>	<u>Address</u>
Tamara Lynne Thomson	1856 Danmore Drive Boise, Idaho 83712
Sandra Dee Cavanaugh	415 East 40th Street Boise, Idaho 83714
Jeffrey A. Thomson	1856 Danmore Drive Boise, Idaho 83712
David A. Cavanaugh	415 East 40th Street Boise, Idaho 83714

VIII.

All or any meetings of the shareholders, or of the Board of Directors, may be held within or without the state of Idaho.

IX.

No shareholder of this corporation shall, because of his ownership of stock, have a preemptive or other right to purchase, subscribe for, or take any part of any stock or any part of the notes, debentures, bonds, or other securities convertible into or carrying options or warranties to purchase stock of this corporation issued, optioned, or sold by it after its incorporation. Any part of the capital stock and any part of the notes, debentures, bonds, or other securities convertible into or carrying options or warranties to purchase stock of this corporation authorized by these Articles of Incorporation or by any amended articles duly filed, may at any time be issued, optioned for sale, and sold or disposed of by this corporation pursuant to a resolution of its Board of Directors to such persons and upon such terms as may to such Board seem proper.

IN WITNESS WHEREOF, I have signed duplicate originals of these Articles of Incorporation this 6th day of January, 1989.

Jeffrey A. Thomson