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SECRETARY OF STATE
STATE OF IDAHO

**ARTICLES OF INCORPORATION
OF
SERVICEMASTER CLEANING & RESTORATION, INC.**

1. Name. The name of the corporation is Servicemaster Cleaning & Restoration, Inc.

2. Authorized shares. The aggregate number of shares the corporation is authorized to issue shall be 1,000, all of which shall be common voting stock.

3. Registered office and agent. The registered office of the corporation is 2830 Ross Avenue, Ammon, Idaho 83406, and its registered agent at that address is Eric Gravatt.

4. Incorporator. The name of the incorporator is Eric Gravatt and the incorporator's address is 2830 Ross Avenue, Ammon, Idaho 83406.

5. Voting Entitlement of Shares.

(1) Except as provided in sections (2) and (4) of this Article, each outstanding share, regardless of class, is entitled to one (1) vote on each matter voted on at a shareholders' meeting. Only shares are entitled to vote.

(2) This corporation is not entitled to vote treasury shares. The shares of this corporation are not entitled to vote if they are owned, directly or indirectly, by a second corporation, domestic or foreign, and this corporation owns, directly or indirectly, a majority of the shares entitled to vote for directors of the second corporation.

(3) Section (2) of this Article does not limit the power of this corporation to vote any share, including its own shares, held by it in a fiduciary capacity.

(4) Redeemable shares are not entitled to vote after notice of redemption is mailed to the holders and a sum sufficient to redeem the shares has been deposited with a bank, trust company, or other financial institution under an irrevocable obligation to pay the holders the redemption price on surrender of the shares.

6. Corporate purpose. The purpose for which this corporation is organized is the transaction of any and all lawful business for which corporations may be incorporated under the Idaho Business Corporation Act, and without limiting the generality of the foregoing, to own and operate a Servicemaster franchise to be operated in Bonneville County and elsewhere in the State of Idaho.

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7. Initial Directors. The Board of Directors of the corporation shall initially be composed of two (2) persons, namely, Eric Gravatt and Laurie Gravatt, who shall serve until their successors are duly qualified and elected.

8. Indemnification. The corporation shall indemnify the directors and officers of the corporation to the fullest extent permitted by the Idaho Business Corporation Act, as the same exists or may hereafter be amended (but, in the case of any such amendment, only to the extent that such amendment permits the corporation to provide broader indemnification rights than the Idaho Business Corporation Act permitted the corporation to provide prior to such amendment).

9. Limitation of Liability. No director shall be liable to the corporation or its stockholders for monetary damages for breach of fiduciary duty except liability for: (i) the amount of a financial benefit received by a director to which he is not entitled; (ii) an intentional infliction of harm on the corporation or the shareholders; (iii) a violation of § 30-1-833, Idaho Code; or (iv) an intentional violation of criminal law.

In witness whereof, I have subscribed these Articles of Incorporation this 26th day of December, 1997.


Eric Gravatt, Incorporator