

Typed Name:

Capacity:

ARTICLES OF ORGANIZATION LIMITED LIABILITY COMPANY

(Instructions on back of application) 1. The name of the limited liability company is: NorWest Industrial Mat, Ltd. Co. 2. The street address of the initial registered office is: 65054 Glenwood, Garden City, Idaho 83714 and the name of the initial registered agent at the above address is: William D. (Vammel 3. The mailing address for future correspondence is: Garden City, Id. 83714 4. Management of the limited liability company will be vested in: Manager(s) or Member(s) (please check the appropriate box) 5. If management is to be vested in one or more manager(s), list the name(s) and address(es) of at least one initial manager. If management is to be vested in the member(s), list the name(s) and address(es) of at least one initial member. Address Name William D. Trammel 8324 Westchester Ave. Boise, Idaho 83704 6. Signature of a Mast one person responsible for forming the limited liability company: Signature: ////// Secretary of State use only Capacity: GANICING MUNAGEN 120551 Signature IDAHO SECRETARY OF STATE