| No. C 65053 | Due no later than Oct 31, 2000 | 2. Regi | stered Agent and | d Office NO PO BOX |
|--------------------------------------|--|-----------------|---------------------|--------------------|
| No. C 65053 | Annual Report Form | C T C | ORPORATION | N SYSTEM |
| Return to: | 1 Mailing Address - Correct in this box, if applicab | 300 N | ORTH SIXTH | STREET |
| SECRETARY OF STATE | FEDERAL EXPRESS CORPORATION | | | |
| 700 WEST JEFFERSON | ANDREW M PAALBORG | BOISE | E, ID 83701 | |
| PO BOX 83720 BOISE, ID 83720-0080 | 942 S SHADY GROVE RD | | | 10: |
| BOISE, ID 63720-0000 | | 3. <u>New</u> | Registered Age | ent Signature |
| NO FILING FEE IF | MEMPHIS, TN 38120 | | | |
| | | | Directors | |
| 4. Corporations: Enter | Names and Business Addresses of President, S | ecretary and t | JII 601013. | - |
| | Street or P.O. Address | <u>City</u> | <u>State</u> | <u>Zip</u> |
| Office held Name | Ondorov V.S. | | | 38132 |
| President David J | Bronczek 2005 Corporate Avenue | Memphis | TN | 30132 |
| | | Memphis | TN | 38120 |
| Secretary George | W. Hearn 942 S. Shady Grove Road | пешрите | | |
| Comp | lete list of officers and directors | attached. | | |
| 5. Organized Under the Laws | of: 6. | | D=40 /// | 1/60 |
| U. UIGGIII | Signature ————— | | Date/ Title: Ass | istant |
| DC: 414/4 | KE | | XTXXXX Sec | retary |
| DELAWA | (Typed or A 1 M Dog 10 | ¬ ∩32 07 | | |
| DELAWA C 65053 | Name Printed Andrew M. Paal | norg | | 23 |

DIRECTORS

| Frederick W. Smith | |
|-----------------------|---|
| Chairman of the Board | 942 South Shady Grove Road, Memphis, TN 38120 |
| David J. Bronczek | 2005 Corporate Avenue, Memphis, TN 38132 |
| Robert B. Carter | 942 South Shady Grove Road, Memphis, TN 38120 |
| Michael L. Ducker | 2005 Corporate Avenue, Memphis, TN 38132 |
| T. Michael Glenn | 942 South Shady Grove Road, Memphis, TN 38120 |
| Alan B. Graf, Jr. | 942 South Shady Grove Road, Memphis, TN 38120 |
| George W. Hearn | 942 South Shady Grove Road, Memphis, TN 38120 |
| Kenneth R. Masterson | 942 South Shady Grove Road, Memphis, TN 38120 |
| David F. Rebholz | 2005 Corporate Avenue, Memphis, TN 38132 |
| Theodore L. Weise | 2005 Corporate Avenue, Memphis, TN 38132 |

| <u>Name</u> | <u>Title</u> | Business Address |
|--------------------------|---|---|
| David J. Bronczek | President and Chief Executive Officer | 2005 Corporate Avenue Memphis, TN 38132 |
| Michael L. Ducker | Executive Vice President - International | 2005 Corporate Avenue Memphis, TN 38132 |
| David F. Rebholz | Executive Vice President - Operations and Systems Support | 2005 Corporate Avenue Memphis, TN 38132 |
| Donald O. Barber | Senior Vice President - Air Operations | 2005 Corporate Avenue Memphis, TN 38132 |
| R. Larry Brown | Senior Vice President and Chief Personnel Officer | 2005 Corporate Avenue Memphis, TN 38132 |
| Juan N. Cento | Senior Vice President and President - Latin America and Caribbean | 701 Waterford Way Miami, FL 33126 |
| Karen M. Clayborne | Senior Vice President and General Counsel | 3620 Hacks Cross Road Memphis, TN 38125 |
| Donald F. Colleran | Senior Vice President and President - Canada Division | 5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6 |
| David L. Cunningham, Jr. | Senior Vice President and President - Asia Pacific Division | 88 Queensway Hong Kong |
| Robert W. Elliott | Senior Vice President and President - Europe, Middle East and Africa Division | Airport Building 119 B-1820 Melsbroek, Belgium |
| Leonard B. Feiler | Senior Vice President - Central Support Services | 2005 Corporate Avenue Memphis, TN 38132 |
| William J. Logue | Senior Vice President - Air- Ground and Freight Services | 2005 Corporate Avenue Memphis, TN 38132 |
| Kenneth A. May | Senior Vice President - United States | 2005 Corporate Avenue Memphis, TN 38132 |

| <u>Name</u> | <u>Title</u> | Business Address |
|--------------------|--|---|
| Tracy G. Schmidt | Senior Vice President and Chief Financial Officer | 2005 Corporate Avenue Memphis, TN 38132 |
| Dianne M. Stokely | Senior Vice President - Customer Services | 2005 Corporate Avenue Memphis, TN 38132 |
| Mark R. Allen | Vice President - Legal - Asia/Pacific | St. Goedeleplein 1000 Brussels, Belgium |
| John W. Allison | Vice President - Planning, Engineering and Support - Asia/Pacific | 88 Queensway Road Hong Kong |
| Brian T. Baucke | Vice President - Tax | 2185 Democrat Memphis, TN 38132 |
| Robert J. Bennett | Vice President - Planning and Administration - Latin America and Caribbean | 701 Waterford Way Miami, FL 33126 |
| Terry R. Benton | Vice President - Sales - Latin America and Caribbean | 701 Waterford Way Miami, FL 33126 |
| David Binks | Vice President - Marketing and Communications - United Kingdom and Continental Europe | Airport Building 119 1820 Melsbroek, Belgium |
| Mark S. Blair | Vice President - Supplemental Air Operations | 2892 Business Park Drive Memphis, TN 38118 |
| Donna J. Brazelton | Vice President - Personnel - Canada | 5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6 |
| Linda C. Brigance | Vice President - Regional ITD Systems - Asia/Pacific | 88 Queensway Road Hong Kong |

| <u>Name</u> | <u>Title</u> | Business Address |
|---------------------|---|---|
| Shannon A. Brown | Vice President and General Manager - Air-Ground and Freight Services - Southern Region | 1790 Kirby Parkway Memphis, TN 38138 |
| Scott K. Bunker | Vice President - Regional Operations - Southern Region | 1790 Kirby Parkway Memphis, TN 38138 |
| Alain Chaille | Vice President - Sales - Europe, Middle East and Africa | Airport Building 119 B-1820 Melsbroek, Belgium |
| George Chalmers | Vice President - Sales - Canada | 5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6 |
| Ka-Leung Chan | Vice President - China and Mid-Pacific | 4 Des Voeux Road Hong Kong |
| Bruce B. Cheever II | Vice President - Flight Operations Support | 3131 Democrat Road Memphis, TN 38118 |
| Michael P. Coffman | Vice President/General Manager - Air-Ground and Freight Services - West | 5927 W. Imperial Highway Los Angeles, CA 90045 |
| Julio Colomba | Vice President - Puerto Rico and Caribbean | 8240 N.W. 52nd Terrace Miami, FL 33166 |
| Mary K. Coulter | Vice President – Customer Support Services | 3796 Lamar Avenue Memphis, TN 38118 |
| Michael B. Cukor | Vice President - Base Maintenance | 3131 Democrat Road Memphis, TN 38118 |
| Harry M. Dalton | Vice President - Technology Services | 90 FedEx Parkway Collierville, TN 38017 |
| Thomas J. Doherty | Vice President - National Hub Operations - South/Nights | 2903 Sprankle Drive Memphis, TN 38118 |
| Karen A. Dreyer | Vice President - Finance - Latin America and Caribbean | 701 Waterford Way Miami, FL 33126 |

| <u>Name</u> | <u>Title</u> | Business Address |
|----------------------|---|---|
| Paul A. Evans | Vice President - Electronic Commerce and Customer Service | Airport Building 119 B-1820 Melsbroek, Belgium |
| Henry D. Fields | Vice President - Regional ITD - Latin America and Caribbean | 701 Waterford Way Miami, FL 33126 |
| Vincent S. Fifer | Vice President - Global Training | 2600 Nonconnah Boulevard Memphis, TN 38132 |
| John E. Formisano | Vice President - Regional Operations - Mid-Atlantic Region | 11921 Freedom Drive Reston, VA 22090 |
| Richard F. Gerber | Vice President - Legal - Europe, Middle East and Africa | Airport Building 119 B-1820 Melsbroek, Belgium |
| Lynn Gorman | Vice President - Vehicle Maintenance | 2655 Dividend Drive Memphis, TN 38132 |
| Clifford J. Hardt | Vice President | 80 FedEx Parkway Collierville, TN 38017 |
| Sheila T. Harrell | Vice President - Customer Service Strategic Planning and Analysis | 3796 Lamar Avenue Memphis, TN 38118 |
| William P. Henrikson | Vice President - Corporate Security | 2005 Corporate Avenue Memphis, TN 38132 |
| Cynthia L. Henson | Vice President - Customer Service | 3796 Lamar Avenue Memphis, TN 38118 |
| Michael W. Hillard | Vice President and Controller/Worldwide | 2007 Corporate Avenue Memphis, TN 38132 |
| Joe D. Hinson | Vice President - Global Operations Planning | 3680 Hacks Cross Road Memphis, TN 38125 |

| <u>Name</u> | <u>Title</u> | Business Address |
|----------------------|---|---|
| Danny D. Janssens | Vice President - Regional ITD - Europe, Middle East and Africa | St. Goedeleplein 1000 Brussels, Belgium |
| Clifford P. Johnson | Vice President and Regional Counsel - Canada | 5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6 |
| Edith Kelly-Green | Vice President - Strategic Sourcing and Supply | 3131 Democrat Memphis, TN 38118 |
| Charles E. Kennedy | Vice President - Legal - Latin America and Caribbean | 701 Waterford Way Miami, Fl 33126 |
| F. D. Kenny | Vice President - Personnel Services/Operations Support | 2605 Nonconnah Boulevard Memphis, TN 38132 |
| Walter W. Kimbrough | Vice President - Corporate Personnel Services | 3796 Lamar Avenue Memphis, TN 38118 |
| Kenneth F. Koval | Vice President - Finance - Europe, Middle East and Africa | Airport Building 119 B-1820 Melsbroek, Belgium |
| Amy E. Langston | Vice President - Planning and Analysis - National Hub Operations | 3101 Tchulahoma Memphis, TN 38118 |
| Connie Lewis Lensing | Vice President - Legal | 3620 Hacks Cross Road Memphis, TN 38125 |
| Stephen P. Liberto | Vice President - Planning, Engineering and Operations Support - Europe, Middle East and Africa | Airport Building 119 B-1820 Melsbroek, Belgium |
| Thomas E. Lynch | Vice President - Regional Operations - Eastern Region | 1 Century Drive Parsippany, NJ 07054 |
| Donald W. Maliniak | Vice President - Labor Relations | 3620 Hacks Cross Road Memphis, TN 38125 |
| Diane B. Mattman | Vice President - Worldwide Revenue Operations | 2600 Thousand Oaks Memphis, TN 38118 |

| <u>Name</u> | <u>Title</u> | Business Address |
|----------------------|---|--|
| Mary H. McDaniel | Vice President - Aircraft Materiel | 3131 Democrat Road Memphis, TN 38118 |
| Douglas J. McKenna | Vice President and General Manager - Air-Ground and Freight Services - Northeastern Region | One Penn Plaza New York, NY 10119 |
| Larry W. McMahan | Vice President - Corporate Human Resources Development | 3670 Hacks Cross Road Memphis, TN 38125 |
| Bernard Mercier | Vice President - Operations - Southern Europe | Batiment 3 95711 Roissy, France |
| Bennett T. Merida | Vice President - United States Operations Planning and Support | 3620 Hacks Cross Road Memphis, TN 38125 |
| John S. Miles | Vice President - Personnel - Europe, Middle East and Africa | Airport Building 119 B 1820 Melsbroek, Belgium |
| Michael T. Mitchell | Vice President - Finance - Asia/Pacific | 88 Queensway Road Hong Kong |
| James R. Muhs, Sr. | Vice President - Global Operations Scheduling and Control | 3680 Hacks Cross Road Memphis, TN 38125 |
| Ann M. Mullis | Vice President - Personnel - Asia/Pacific | 88 Queensway Road Hong Kong |
| Francis M. Murkowski | Vice President - Marketing - Latin America and Caribbean | 701 Waterford Way Miami, FL 33126 |
| Thomas W. O'Hearn | Vice President - Northern Europe Operations | 35/37 Amersham Hill High Wycombe Bucks, England HP13 6NU |
| Rush O'Keefe | Vice President - Regulatory | 3620 Hacks Cross Road Memphis, TN 38125 |

| <u>Name</u> | <u>Title</u> | Business Address |
|-----------------------|--|---|
| Hamdi A. Osman | Vice President - Middle East Operations | Dubai World Trade Center Dubai, United Arab Emirates |
| Reginald Owens, Sr. | Vice President - National Hub Operations - South/Day | 2903 Sprankle Drive Memphis, TN 38118 |
| Robert A. Palmer | Vice President - Field Sort Operations - East | 6311 Air Way Drive Indianapolis, IN 46241 |
| Cary C. Pappas | Vice President - Global Trade Services and Quality | 6625 Lenox Park Boulevard Memphis, TN 38115 |
| James R. Parker | Vice President - Fleet Development and Acquisitions | 2005 Corporate Avenue Memphis, TN 38132 |
| Mark D. Patterson | Vice President - Sales - Asia/Pacific | 88 Queensway Hong Kong |
| Michael K. Pigors | Vice President - Regional Operations - Western Region | 2601 Main Street Irvine, CA 92614 |
| Roger A. Podwoski | Vice President – Business Development Planning and Analysis – Air-Ground and Freight Services | 2005 Corporate Avenue Memphis, TN 38132 |
| Steven E. Priddy | Vice President - Personnel Administration | 4009 Airways Boulevard Memphis, TN 38116 |
| Adam Psarianos | Vice President - Regional Operations - Southwestern Region | 909 East Las Colinas Boulevard Irving, Texas 75039 |
| Robert L. Rachor, Jr. | Vice President – Safety and Airworthiness | 3131 Democrat Road Memphis, TN 38118 |
| Nancy Reynolds | Vice President - ITD - Canada | 5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6 |
| Cathy D. Ross | Vice President - Financial Planning - United States | 3620 Hacks Cross Road Memphis, TN 38125 |

| <u>Name</u> | <u>Title</u> | Business Address |
|----------------------|--|---|
| David J. Ross | Vice President - Northern Pacific Region | 16 Ichiban-Cho Chiyoda-Ku, Tokyo 102, Japan |
| P. B. Scott Sanwick | Vice President - Flight Operations | 3131 Democrat Road Memphis, TN 38118 |
| Glenn D. Sessoms | Vice President - Retail Operations/Stratetic | 6625 Lenox Park Boulevard Memphis, TN 38115 |
| David W. Slipper | Vice President – Central and Eastern Europe Operations | Airport Building 119 B-1820 Melsbroek, Belgium |
| David C. Slonim | Vice President - Line Maintenance | 3131 Democrat Road Memphis, TN 38118 |
| Raymond M. Sluk | Vice President - Mexico and Central America | Avenue Vasco De Quiroga 2999 Col. Pena Blanca Santa Fe Distrito Federal 01207 Mexico City, Mexico |
| Graham R. Smith | Vice President - Properties and Facilities | 3680 Hacks Cross Road Memphis, TN 38125 |
| Arthur Stanley | Vice President - Canadian Ground Operations | 5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6 |
| Karl O. Stingily | Vice President - Finance - Canada | 5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6 |
| Rajesh Subramaniam | Vice President - Marketing and Communications - Electronic Commerce and Customer Services - Asia/Pacific Region | 88 Queensway Road Hong Kong |
| Matthew Thornton III | Vice President - Regional Operations - Central Region | 1100 Lake Cook Road, 4th Floor Buffalo Grove, IL 60089 |
| Ronald D. Wickens | Vice President - AOD Strategic Projects | 3131 Democrat Road Memphis, TN 38118 |

| <u>Name</u> | <u>Title</u> | Business Address |
|-----------------------|---|---|
| Linda K. Williamson | Vice President - Personnel - Latin America and Caribbean | 701 Waterford Way Miami, FL 33126 |
| Kenneth L. Willoughby | Vice President/General Manager - Air-Ground and Freight Services - Central Region | 1100 Lake-Cook Road Buffalo Grove, IL 60089 |
| Peter P. Yin | Vice President - South Pacific | 300 Beach Road Singapore 199555, Singapore |
| George W. Hearn | Secretary | 942 South Shady Grove Road Memphis, TN 38120 |
| Mark R. Allen | Assistant Secretary | St. Goedeleplein 1000 Brussels, Belgium |
| Cary Blancett | Assistant Secretary | 3620 Hacks Cross Road Memphis, TN 38125 |
| A. Doyle Cloud, Jr. | Assistant Secretary | 300 Maryland Avenue N.E. Washington, D.C. 20002 |
| James H. Ferguson | Assistant Secretary | 3620 Hacks Cross Road Memphis, TN 38125 |
| Richard F. Gerber | Assistant Secretary | Airport Building 119 B-1820 Melsbroek, Belgium |
| Robert D. Henning | Assistant Secretary | 942 South Shady Grove Road Memphis, TN 38120 |
| Charles E. Kennedy | Assistant Secretary | 701 Waterford Way Miami, FL 33126 |
| Andrew S. Lynn | Assistant Secretary | St. Goedeleplein 1000 Brussels, Belgium |
| Joseph C. McCarty | Assistant Secretary | 6075 Poplar Avenue Memphis, TN 38119 |

| <u>Name</u> | <u>Title</u> | Business Address |
|-----------------------|---|---|
| Andrew M. Paalborg | Assistant Secretary | 942 South Shady Grove Road Memphis, TN 38120 |
| Christine P. Richards | Assistant Secretary | 942 South Shady Grove Road Memphis, TN 38120 |
| Brian T. Baucke | Assistant Treasurer | 2185 Democrat Memphis, TN 38132 |
| John W. Bell | Assistant Treasurer | 2185 Democrat Road Memphis, TN 38132 |
| Michael D. Fryt | Assistant Treasurer | 942 South Shady Grove Road Memphis, TN 38120 |
| Robert D. Mitchell | Assistant Treasurer | 942 South Shady Grove Road Memphis, TN 38120 |
| Burnetta B. Williams | Vice President and Assistant Treasurer | 942 South Shady Grove Road Memphis, TN 38120 |
| Charlotte S. Thoni | Assistant Controller | 2007 Corporate Avenue Memphis, TN 38132 |
| 09/28/00 355709 | | |