

Department of State.

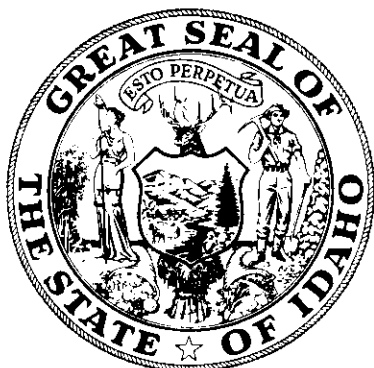
**CERTIFICATE OF AUTHORITY
OF**

ICONCO OF WASHINGTON, INC.

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that duplicate originals of an Application of ICONCO OF WASHINGTON, INC.
_____ for a Certificate of Authority to transact business in this State, duly signed and verified pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Authority to ICONCO OF WASHINGTON, INC.
to transact business in this State under the name ICONCO OF WASHINGTON, INC.
_____ and attach hereto a duplicate original of the Application for such Certificate.

Dated November 23, 19 81.



Pete T. Cenarrusa

SECRETARY OF STATE

Corporation Clerk

APPLICATION FOR CERTIFICATE OF AUTHORITY

To the Secretary of State of Idaho.

Pursuant to Section 30-1-110, Idaho Code, the undersigned Corporation hereby applies for a Certificate of Authority to transact business in your State, and for that purpose submits the following statement:

1. The name of the corporation is ICONCO OF WASHINGTON, INC.
2. *The name which it shall use in Idaho is ICONCO OF WASHINGTON, INC.
3. It is incorporated under the laws of Washington
4. The date of its incorporation is October 19, 1979 and the period of its duration is perpetual
5. The address of its principal office in the state or country under the laws of which it is incorporated is 8425 1st Ave. South, Seattle, Washington 98108
6. The address of its proposed registered office in Idaho is 300 North 6th Street
Boise, Idaho 83701, and the name of its proposed registered agent in Idaho at that address is C T CORPORATION SYSTEM
7. The purpose or purposes which it proposes to pursue in the transaction of business in Idaho are:
General contractor specializing in demolition - seek jobs by
bidding
8. The names and respective addresses of its directors and officers are:

Name	Office	Address
<u>Richard C. Iversen</u>	<u>President & Director</u>	<u>22815 Lakeview Dr., Mountlake Terrace, Washington 981043</u>
<u>Douglas Haughton</u>	<u>Asst. Secy & Director</u>	<u>400 Union Street</u> <u>Seattle, Washington 98101</u>

9. The aggregate number of shares which it has authority to issue, itemized by classes, par value of shares, and shares without par value, is:

Number of Shares	Class	Par Value Per Share or Statement That Shares Are Without Par Value
<u>50,000</u>	<u>Common</u>	<u>\$1.00</u>

(continued on reverse)

10. The aggregate number of its issued shares, itemized by classes, par value of shares, and shares without par value, is:

Number of Shares	Class	Par Value Per Share or Statement That Shares Are Without Par Value
50,000	Common	\$1.00

11. The corporation 'accepts' and shall comply with the provisions of the Constitution and the laws of the State of Idaho.

12. This Application is accompanied by a copy of its articles of incorporation and amendments thereto, duly authenticated by the proper officer of the state or country under the laws of which it is incorporated.

Dated September 3, 19 81

ICONCO OF WASHINGTON, INC.

By

Richard C. Iversen

Its President

and

Douglas Haughton

Its Assistant Secretary

STATE OF WASHINGTON

COUNTY OF KING

I, Kathleen L. Crison, a notary public, do hereby certify that on this 25th day of September, 19 81, personally appeared before me Richard C. Iversen, who being by me first duly sworn, declared that he is the President of ICONCO OF WASHINGTON, INC.

that he signed the foregoing document as President of the corporation and that the statements therein contained are true.

Kathleen L. Crison
Notary Public

*Pursuant to section 30-1-108(b)(1), Idaho Code, if the corporation assumes a name other than its true name, this application must be accompanied by a resolution of the Board of Directors to that effect.



STATE OF WASHINGTON | DEPARTMENT OF STATE

I, **BRUCE K. CHAPMAN**, Secretary of State of the State of Washington and custodian of its seal,
hereby certify that

ARTICLES OF INCORPORATION

of ICONCO OF WASHINGTON, INC.
a domestic corporation of Seattle, Washington,

was filed for record in this office on this date, and I further certify that such Articles remain
on file in this office.

Filed at request of
Douglas K. Houghton.....
%Law Offices of Stafford, Frey & Mertel
400 Union Street
Seattle, WA 98101.....

Filing and recording fee \$

License to June 30, 19

Excess pages @ 25¢ \$

Microfilmed, Roll No. 1499

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In witness whereof I have signed and have
affixed the seal of the State of Washington to
this certificate at Olympia, the State Capitol,
October 19, 1979

BRUCE K. CHAPMAN
SECRETARY OF STATE

FILED

OCT 19 1979

SECRETARY OF STATE
STATE OF WASHINGTON

ARTICLES OF INCORPORATION

OF

ICONCO OF WASHINGTON, INC.

Article I.

The name of this corporation shall be

ICONCO OF WASHINGTON, INC.

Article II.

The nature of the business of this corporation and the objects and purposes to be transacted, promoted or carried on by it are as follows, namely:

(1) To engage generally in and to carry on any lawful business or trade which may in the judgment of the Board of Directors, at any time, be necessary, useful or advantageous to this corporation, and specifically, but not by way of limitation to engage in (the business of):

General contracting, including excavation, demolition and all other forms of construction.

(2) To take, purchase, or otherwise acquire, and to own, hold, sell, convey, exchange, hire, lease, pledge, mortgage,

and otherwise deal in, operate and dispose of such personal property, chattels, chattels real, rights, easements, privileges, powers, choses in action, notes, bonds, mortgages and securities as may be lawfully acquired, held, operated, or disposed of by it.

(3) To take, lease, purchase, or otherwise acquire and to own, use, hold, sell, convey, exchange, lease, mortgage, work, improve, develop, divide, and otherwise handle, deal in, operate and dispose of real estate, real property, and any interest or right therein.

(4) To acquire and pay for in cash, stocks or bonds of this corporation, the good will, right, assets and property, and to undertake or assume and/or guarantee, the whole or any part of the obligations or liabilities of any person, firm, association or corporation.

(5) To acquire, hold, use, sell, lease, grant and license in respect of, mortgage or otherwise dispose of, letters patent of the United States or any foreign country, patent rights, licenses, privileges, inventions, improvements and processes, copyrights, trademarks and trade-names, relating to or useful in connection with any business of this corporation.

(6) To loan money, to guarantee, purchase, hold, sell, assign, transfer, mortgage, pledge or otherwise dispose of (as principal or agent) shares of the capital stock of, or of any bonds, securities or evidence of

indebtedness created by, any other corporation or corporations organized under the laws of this State, of any other state, country, nation or government, and while the owner thereof, to exercise all rights, powers and privileges of ownership.

(7) To borrow or raise monies for any of the purposes of the corporation, and, from time to time, without limit as to amount, draw, make, accept, endorse, execute and issue promissory notes, drafts, bills of exchange, warrants, bonds, debentures and other negotiable or non-negotiable instruments and evidences of indebtedness for any of the objects or purposes of the corporation, and to secure the payment of any thereof and of the interest thereon by mortgage upon, or pledge, conveyance or assignment in trust of the whole or any part of, the property of the corporation and to sell, pledge or otherwise dispose of such bonds or other obligations of the corporation for its corporate purposes.

(8) To purchase, hold, sell and transfer the shares of its own capital stock: Provided that it shall not use its funds for the purchase of its own shares of capital stock when such use would cause any impairment of its capital; and provided further that shares of its own capital stock belonging to it shall not be voted upon, directly or indirectly.

(9) To have one or more officers to carry on all or any of its operations and business, and without restriction or limit as to amount, to purchase or otherwise acquire,

hold, own, mortgage, pledge, sell, convey or otherwise dispose of such real and personal property as the purposes of this corporation may require, and perform services connected with its business, in any of the states, districts, territories or colonies of the United States, and in such foreign countries as trade with the United States, subject to the laws of the said state, district, territory, colony or country.

(10) To carry on any other lawful business whatsoever which may seem to the corporation capable of being carried on in connection with the above, or calculated, directly or indirectly, to promote the interests of the corporation, or to enhance the value of its properties, or to aid in the transaction of its business; and to have, enjoy and exercise all the rights, powers and privileges which are now or which may hereafter be conferred upon corporations organized under the same statutes as this corporation.

(11) The foregoing clauses shall be construed both as objects and powers and it is hereby expressly provided: (a) that the foregoing enumeration of specific powers shall not be held to limit or restrict in any manner the powers of this corporation; and (b) that the foregoing clauses shall, except where otherwise expressed, be in nowise limited or restricted by reference to, or inference from, the terms of any other clauses in these Articles of Incorporation, but the objects and purposes specified

in each of the foregoing clauses of this Article shall be regarded as independent objects and purposes.

(12) To engage in insurance business as agent or broker.

Article III.

This corporation shall have perpetual existence.

Article IV.

(1) The location and post office address of the registered office of the corporation in this State shall be 400 Union Street, Seattle, Washington 98101

(2) The registered agent of the corporation shall be Douglas K. Haughton,
whose address is 400 Union Street, Seattle,
Washington 98101.

Article V.

The total number of shares of the corporation's authorized capital stock is fifty thousand (50,000) shares of the par value of One Dollar (\$1.00) ~~Dollars~~ each, amount in the aggregate to Fifty Thousand Dollars (\$50,000). ~~Dollars~~.

Article VI.

The amount of paid-in capital with which the corporation will begin business is Five Hundred Dollars (\$500).

Article VII.

The names and post office addresses of the first Directors and their terms of office are as follows:

<u>Name</u>	<u>Address</u>	<u>Term</u>
Richard C. Iversen	800 South Kenyon Street Seattle, WA 98108	

The term of the first Directors shall be until the first annual meeting of the stockholders of the corporation to be held on November 1, 1979 , and until their successors are elected and qualified.

Article VIII.

The name(s) and post office address(es) of each of the incorporator(s) is as follows:

<u>Name</u>	<u>Address</u>
Douglas K. Haughton	400 Union Street Seattle, WA 98101

Article IX.

Shareholders of this corporation shall not have preemptive rights to acquire additional shares offered for sale by the corporation.

Article X.

(1) The minimum number of directors of the corporation shall not be less than three, except that in cases where all shares of the corporation are owned of record by fewer than three shareholders, the number of directors may be less than three, but not less than the number of shareholders; subject to this minimum requirement, the number of directors may be altered in number or position from time to time as may be provided in the By-Laws. In case of vacancies in the Board of Directors, a majority of the remaining members of the Board may elect directors to fill such vacancies. Officers, other than the President, need not be directors, and directors need not be shareholders.

(2) In furtherance and not in limitation of the powers conferred by statute, the Board of Directors is expressly authorized:

(a) To make, alter, amend or repeal the By-Laws of this corporation, subject to the powers of the shareholders having voting power to alter, amend or repeal the By-Laws of this corporation made by the Board of Directors, but the Board of Directors shall not make, alter, amend or repeal By-Laws dealing with its own qualification, classification, term of office or compensation.

(b) To fix from time to time the amount of profits of the corporation to be reserved as working capital, or for any other lawful purpose.

(c) To authorize and cause to be executed, mortgages and liens, without limit as to amount, on the real and personal property of the corporation.

(d) To do all such acts and things as may be authorized to be done by the corporation, subject, nevertheless, to the provisions of the laws of the State of Washington, of these Articles and of the By-Laws of the corporation.

Article XI.

No contracts or other transactions between the corporation and any other corporation, and no acts of the corporation shall in any way be affected or invalidated by the fact that any of the directors of the corporation are pecuniarily or otherwise interested in, or are directors of, or officers of, such other corporation. Any director, individually, or any firm of which any director may be a member, may be a party to, or may be pecuniarily or otherwise interested in, any contracts or transactions of the corporation, provided that the fact that he, or such other corporation, is so interested shall be disclosed, or shall have been known to the Board of Directors, or a majority thereof. Any director of the corporation who is also a director or officer of such other corporation, or who is so interested, may be counted in determining the existence of a quorum at any meeting of the Board of Directors of the corporation which shall authorize any such

contracts or transactions with like force and effect as if he were not such director or officer of such other corporation, or not so interested.

Article XII.

Any contract, transaction, or act of the corporation, or of the directors, or of any officers of the corporation, which shall be ratified by a majority of a quorum of the shareholders of the corporation at any annual meeting, or any special meeting called for such purpose, shall, insofar as permitted by law, be as valid and as binding as though ratified by every stockholder of the corporation.

Article XIII.

The corporation reserves the right to amend, alter, change or repeal any provision contained in these Articles of Incorporation in the manner now or hereafter prescribed by law, and all rights and powers conferred herein on shareholders and directors are subject to this reserve power.

IN WITNESS WHEREOF, the incorporator~~s~~ hereinabove named has ~~XXXXX~~ set his hand~~s~~ in duplicate this 18th day of October, 1979.

Douglas Hough



ICONCO - 800 SOUTH KENYON - SEATTLE, WASHINGTON 98108 - (206) 763-0900

October 10, 1979

Secretary of State
State of Washington
Olympia, Washington 98504

REFERENCE: Use of namestyle
"ICONCO of Washington"

Gentlemen:

ICONCO is a corporation incorporated in the State of California.
Richard C. Iversen, a shareholder of this corporation, is forming
a new corporation named "ICONCO of Washington."

We consent to his use of that name for all purposes.

Sincerely,

ICONCO

A handwritten signature in cursive script that reads "Richard J. Diven".

Richard J. Diven
President

RJD/pgg