

No. **C 81819**

Due no later than July 31, 2004
Annual Report Form

2. Registered Agent and Office **NO PO BOX**

Return to:

SECRETARY OF STATE
700 WEST JEFFERSON
PO BOX 83720
BOISE, ID 83720-0080

1. Mailing Address - Correct in this box, if applicable

ACCOR NORTH AMERICA, INC.
PO BOX 117508
CARROLLTON, TX 75011

CT CORPORATION SYSTEM
300 N 6TH ST
BOISE, ID 83702

**NO FILING FEE IF
RECEIVED BY DUE DATE**

3. New Registered Agent Signature

4. Corporations: Enter Names and Business Addresses of President, Secretary and Directors.

<u>Office held</u>	<u>Name</u>	<u>Street or P.O. Address</u>	<u>City</u>	<u>State</u>	<u>Zip</u>
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SEE ATTACHED LIST

5. Organized Under the Laws of:

DELAWARE
C 81819

6.

Signature

Kent E. Howerton

Date

6-4-04

Name (Typed or
Printed)

KENT E. HOWERTON

Title

SR. VICE PRESIDENT

Sep-03

ACCOR NORTH AMERICA, INC.
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

OFFICERS

GEORGES LE MENER
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

PRESIDENT AND
CHIEF EXECUTIVE OFFICER
[REDACTED]

CAROL KIRBY
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

EXECUTIVE VICE PRESIDENT &
CHIEF MARKETING OFFICER
[REDACTED]

DAVID N. O'SHAUGHNESSY
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

EXECUTIVE VICE PRESIDENT & CHIEF OPERATING OFFICER
[REDACTED]

JOSEPH A. WHEELING
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

EXECUTIVE VICE PRESIDENT & CHIEF OPERATING OFFICER
[REDACTED]

JEFFREY T. WINSLOW
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

EXECUTIVE VICE PRESIDENT &
CHIEF INFORMATION OFFICER
[REDACTED]

PATRICK C. OLLIVIER
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

EXECUTIVE VICE PRESIDENT - HUMAN RESOURCES &
COMPENSATION
[REDACTED]

JAMES J. AMOROSIA
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

EXECUTIVE VICE PRESIDENT & CHIEF OPERATING OFFICER
[REDACTED]

MICHAEL A. FERRARO
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

EXECUTIVE VICE PRESIDENT - REAL ESTATE, DEVELOPMENT
FRANCHISE
[REDACTED]

OLIVIER POIROT
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

EXECUTIVE VICE PRESIDENT - FINANCE & ADMINISTRATION
[REDACTED]

ALAN J. RABINOWITZ
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

EXECUTIVE VICE PRESIDENT, GENERAL COUNSEL
& SECRETARY
[REDACTED]

MICHAEL L. BROWER
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

SENIOR VICE PRESIDENT - OPERATIONS
[REDACTED]

LARRY E. DANIEL
4001 INTERNATIONAL PARKWAY

SENIOR VICE PRESIDENT - RESERVATIONS
[REDACTED]

Sep-03

ACCOR NORTH AMERICA, INC.
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

CARROLLTON, TX 75007

VICTOR J. GLOVER
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

SENIOR VICE PRESIDENT - SAFETY & SECURITY
PROGRAMS
[REDACTED]

ROBERT M. HARSHBARGER
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

SENIOR VICE PRESIDENT - CONTROLLER
[REDACTED]

KENT E. HOWERTON
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

SENIOR VICE PRESIDENT - TAX, RESTRUCTURING & BNEFITS
[REDACTED]

CINDY JOHNSON
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

SENIOR VICE PRESIDENT - OPERATIONS
[REDACTED]

STEPHEN MANTHEY
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

SENIOR VICE PRESIDENT & TREASURER
[REDACTED]

RON MATHEKE
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

SENIOR VICE PRESIDENT - IT
[REDACTED]

BERNARD RUDLER
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

SENIOR VICE PRESIDENT - QUALITY ASSURANCE &
PROCUREMENT
[REDACTED]

DEAN J. SAVAS
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

SENIOR VICE PRESIDENT - FRANCHISE
[REDACTED]

ERIC C. STUDER
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007


SENIOR VICE PRESIDENT - MARKETING SERVICES
[REDACTED]

ALL OFFICERS ARE ELECTED FOR INDEFINITE TERMS.

Sep-03

ACCOR NORTH AMERICA, INC.
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007

DIRECTORS

GEORGES LE MENER
4001 INTERNATIONAL PARKWAY
CARROLLTON, TX 75007


BENJAMIN COHEN
ACCOR
TOUR MAINE MONPARNASSE
33, AVENUE DU MAINE
75755 PARIS CEDEX 15 - FRANCE

JACQUES STERN
ACCOR
TOUR MAINE MONPARNASSE
33, AVENUE DU MAINE
75755 PARIS CEDEX 15 - FRANCE