

CERTIFICATE OF ASSUMED BUSINESS NAME

To the SECRETARY OF STATE, STATE OF IDAHO

Pursuant to Section 53-504, Idaho Code, the undersigned gives notice of adoption of an Assumed Business Name.

1. The assumed business name which the undersigned use(s) in the transaction of business is:

~~THE~~ INSTITUTE FOR LEAN DESIGN AND CONSTRUCTION

2. The true name(s) and business address(es) of the entity or individual(s) doing business under the assumed business name is/are:

Name	Address
<u>GREGORY A. HOWELL</u>	<u>P.O. BOX 1003, KETCHUM, ID 83340</u>
<u>H. GLENN BALLARD</u>	<u>4536 FIELDBROOK RD, OAKLAND, CA 94619</u>

3. The general type of business transacted under the assumed business name is:

SERVICES

See categories on the reverse

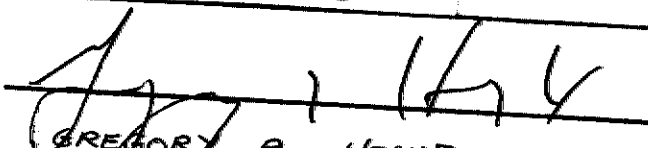
4. The name and address to which correspondence should be addressed:

GREGORY HOWELL
P.O. BOX 1003, KETCHUM, ID 83340

Signed

By

Capacity GENERAL PARTNER


GREGORY A. HOWELL

07 AUG 18 AM 8:54
STATE OF IDAHO

Submit Certificate of Assumed Business Name and \$20.00 fee to:

Secretary of State
700 West Jefferson
PO Box 83720
Boise ID 83720-0080

Customer #

IDAHO SECRETARY OF STATE
Secretary of State use only
08/18/1997 09:00
CK: 1847 CT: 85888 BH: 38458

1 @ 20.00 = 20.00 ASSUM NAME

D 7336